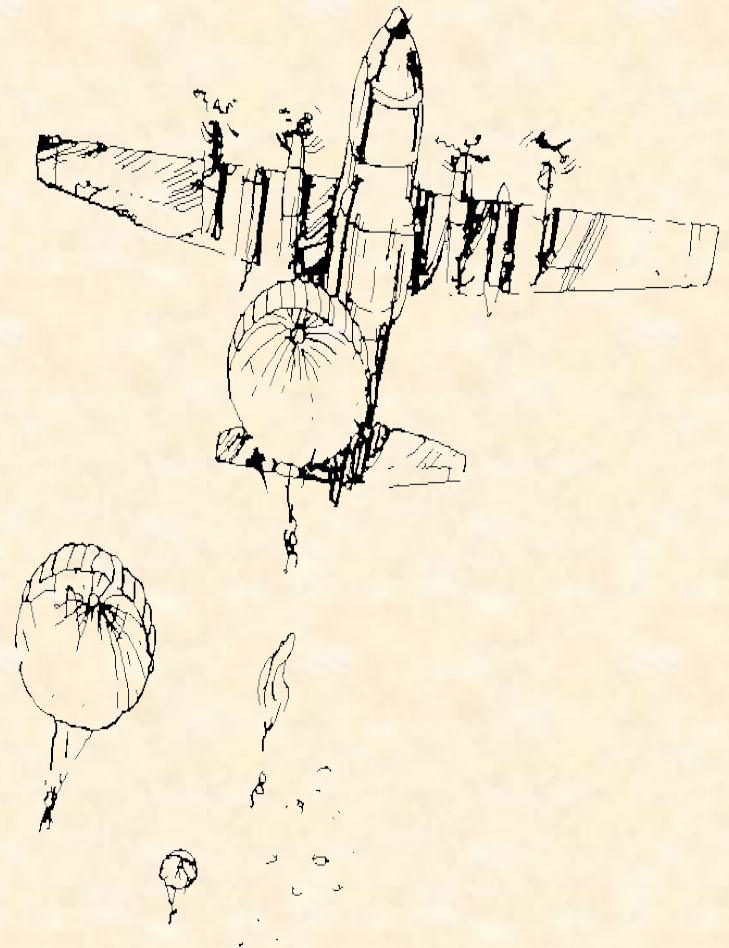




Joint CMO Insights

Civil Affairs in the Joint and Interagency environment

**MAJ Mark Stevenson
SOCJFCOM
18 June 2004**



Overall Classification of this briefing is UNCLASSIFIED
Maintain OPSEC awareness in discussions



Purpose

Provide Operation Iraqi Freedom CMO insights to enhance awareness of challenges regarding the Joint and Interagency environment.



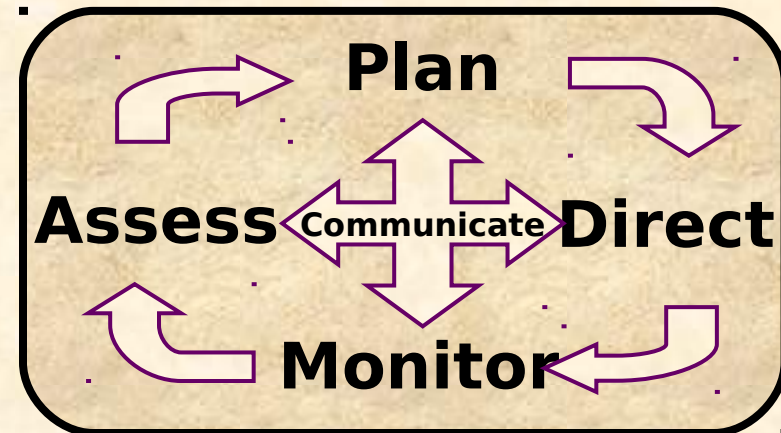
Challenges

- **Role of Civil Affairs**
- **Command Relationships**
- **Staff Organization & Function**
- **Interagency Coordination**
- **Collaboration**
- **Training**



Role of Civil Affairs

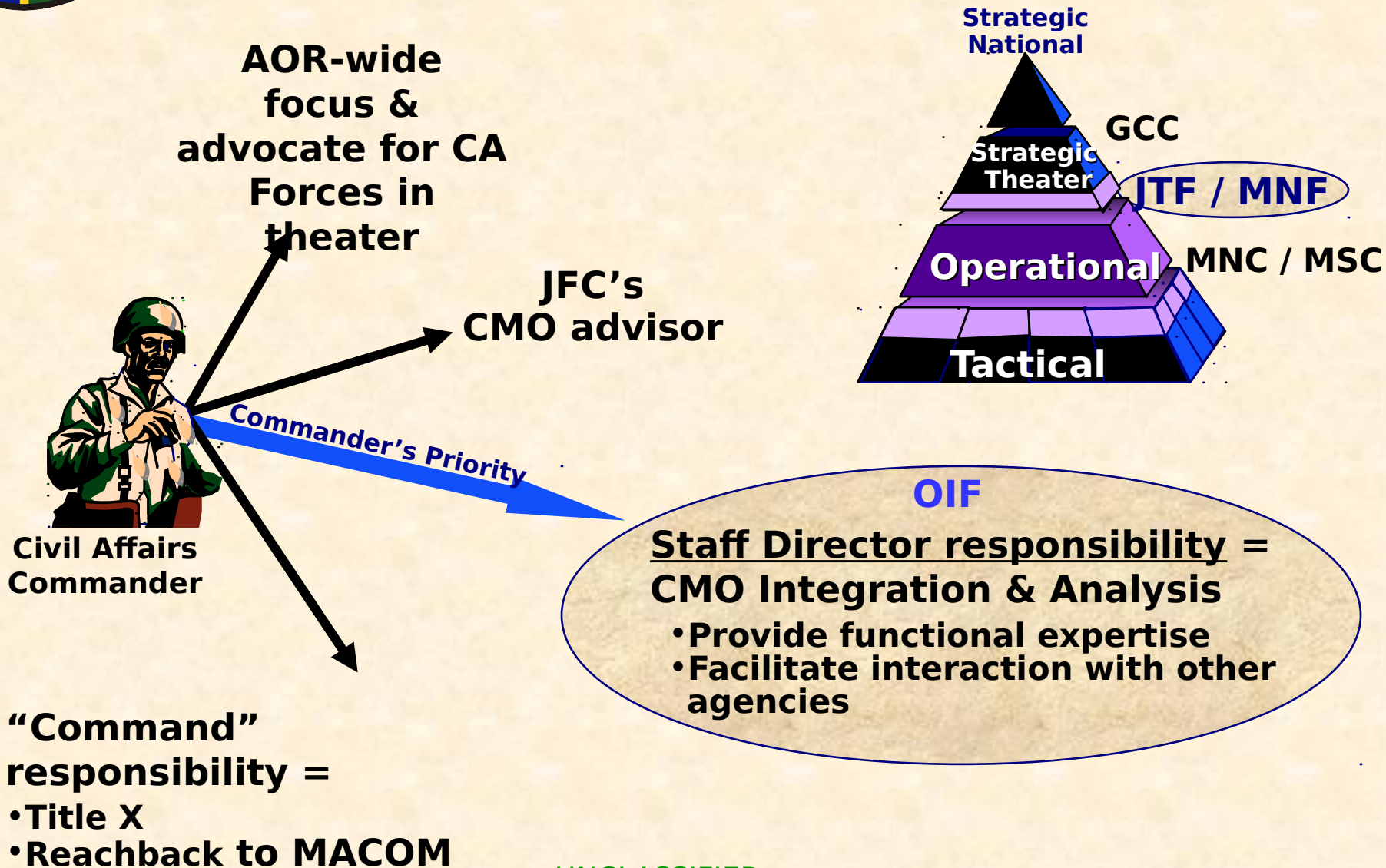
- Integrate with Joint headquarters staff to provide “analysis” and situational understanding
- Provide functional expertise
- Facilitate interaction with other agencies
- **Advise and Assist commanders:**
 - Plan = Linkages for Integration
 - Direct = Capacity for IA Interoperability
 - Monitor = Civil Information Data Collection



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CA Commander's Role



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Command Relationships

- Enable Commanders to execute CMO
- Enable appropriate Functional/Geographic Battlespace management
- Get staff out of Components' business
- Mitigate stovepiping CMO responsibilities
- Establish service support relationships

CA Unit Task Organization as Force Multiplier

C2 Options

COCOM
JOA

OPCON
JOA

OPCON / Supported
AO

OPCON / TACON / Supported
AO

Unity of Command

GCC

JTF

DIV

BDE

Unity of Effort

Staff Augmentation

Staff Augmentation
Functional Specialists

Staff Augmentation
Functional Specialists

Staff Augmentation
CA Teams

Note: A CA Supporting relationship requires LNOs at Supported HQ.

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Staff Organization & Function

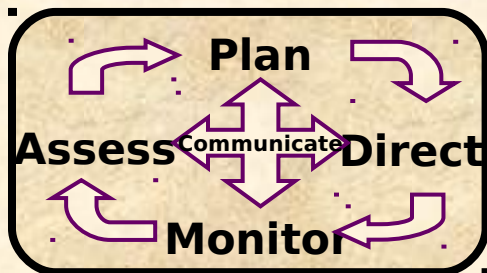
Strategic

**GCC or JTF
CMO Directorate**

**Policy & Priorities
/
Campaign Planning**

- **Ministry Support**
- **Integration (Analysis)**
- **Plans**
- **Situation Awareness**
- **Information Management**

Battle Rhythm



**Integrating CMO
Staff Function
through
Organization**

**Theater
Level IA
Coordinati
ng Body**

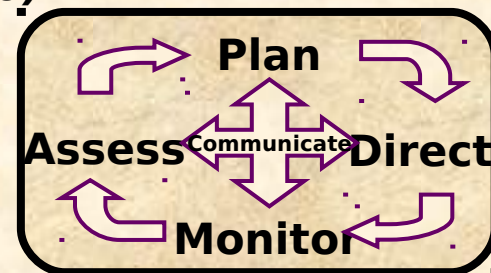
Operational

**JTF or Corps
J9 / G5**

**Deliberate
Planning &
Execution**

- **Plans (J5)**
- **Future Operations (J35)**
- **Operations (J33/JOC)**
- **Information Operations (J39)**
- **Information Management (J6)**

Battle Rhythm

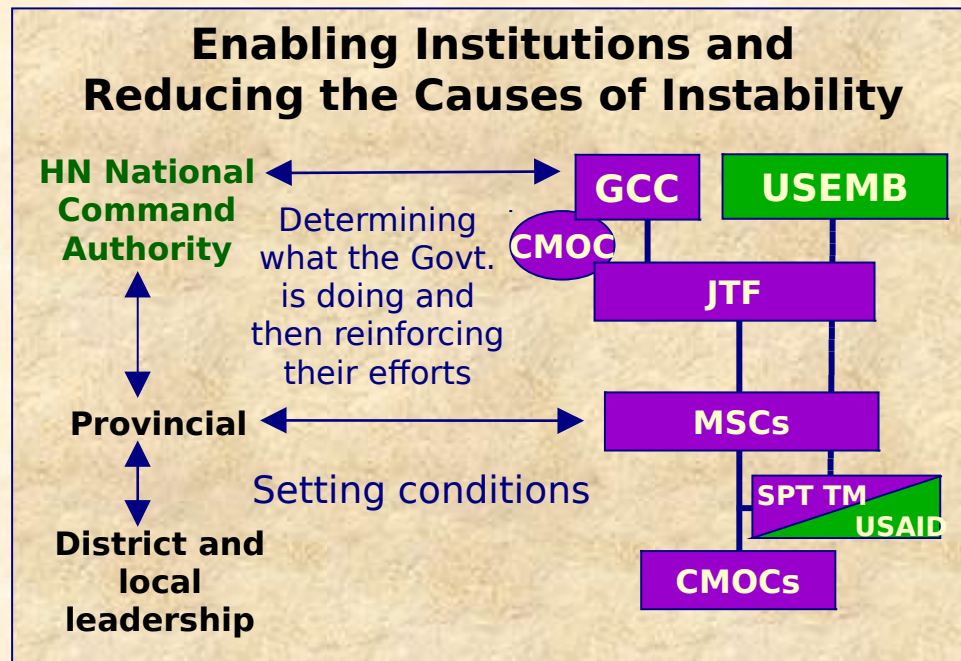


Complement

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Bridging Interagency



Organizational Constructs / Command Relationships

- National level civil-military coordinating body (CMOC) (CJOA & Area of Interest)
- Regional Support Teams / CMOCs
- Approval Levels (Coordinating Authority)
- Top to Bottom coordination and reporting? (Support Teams/MSCs)
- Common shared collaborative network down to local / brigade

Focus: Transition from military to civil primacy

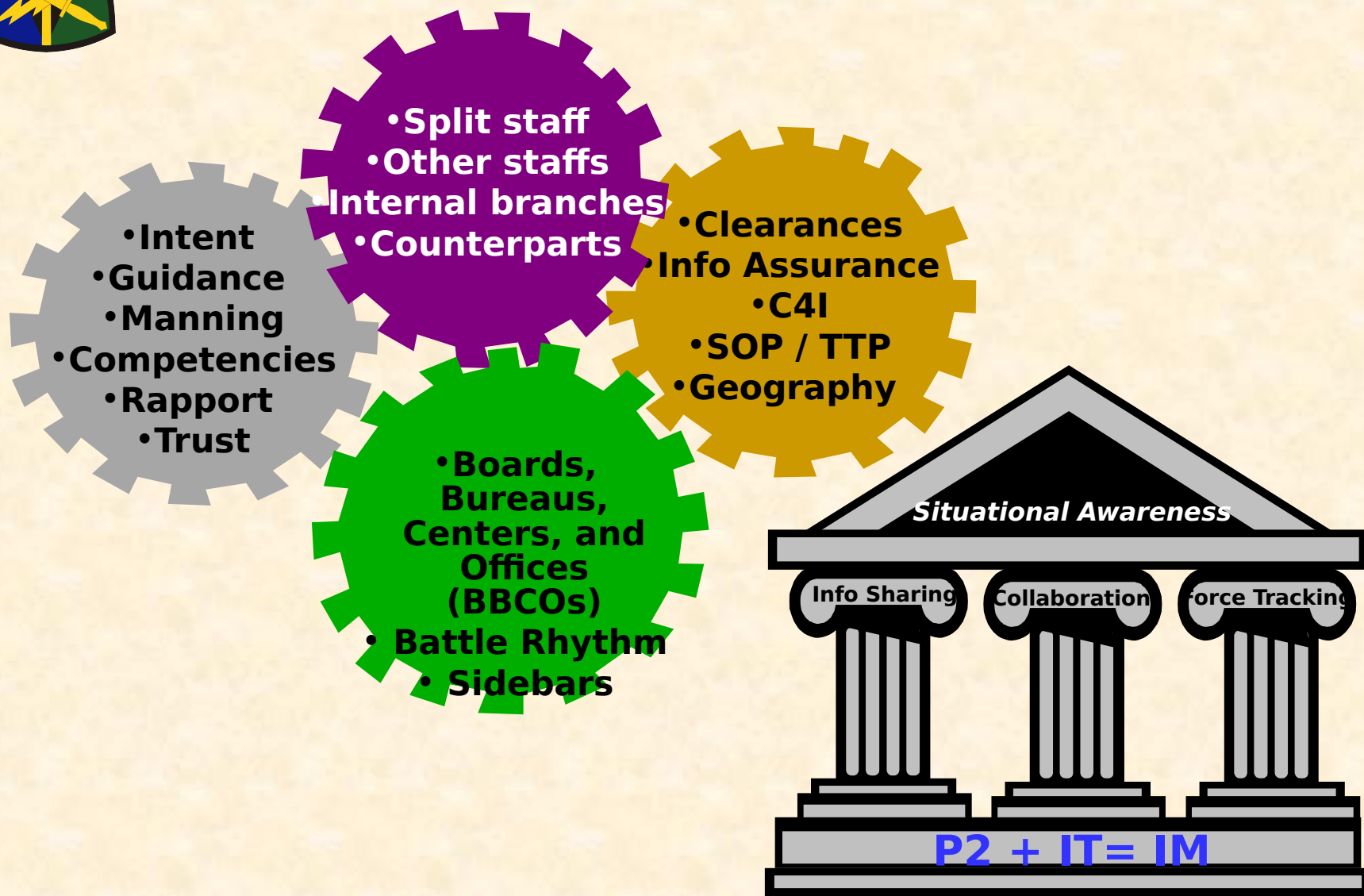
Staff Processes and Procedures

- IAWG for Policy and Priorities (Decision)
- Natl. level CMOC for coordinating / deconflicting campaign initiatives (Coordination - outside wire)
- JPG integrates coordinated IA effort in campaign initiatives (Planning - inside wire)
- Director CMO for "Analysis" and "Situational Understanding" (Effects)
- Civil information reporting: Operational Channel Vs. Staff Channel (Directing vs Monitoring)
- Standardize use of terms (Terms of Reference/MOUs)

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Complexities of Collaboration



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Training

Challenge: *Integrate* Joint Force Headquarters with competent CA staffers in order to enhance *interoperability* of CA forces at the operational and tactical levels and Civil Military Operations capability of the Joint force.

Enablers:

- **Joint level exercise / mission rehearsal participation**
- **Operational JTF staff augmentation**
- **Corps G5 augmentation**
- **Joint Special Operations University**



Summary

- **Role of Civil Affairs**
- **Command Relationships**
- **Organization & Function**
- **Interagency Coordination**
- **Collaboration**
- **Training**



Questions?